

AGIF ACTIVITY REPORT 2019

The AGIF Activity Report¹ is the evaluation document that closes the 2019 management cycle by providing a qualitative and quantitative account of the outcomes achieved under the Public Administration Service Performance Evaluation Subsystem (SIADAP 1).

It is an integrated and participatory process involving two periods for presentation and discussion of the outcomes, at the end of each six-month period, with representatives of all AGIF organic units in attendance.

Given that 2019 was AGIF's first year of operation, drafting of the Activity Plan was only approved at the beginning of the second six-month period. However, initiatives have been undertaken and implemented since the Agency was established on January the 1st.

From the outset, AGIF defined its vision, *'to be the unifying and enabling authority that brings everyone together and guides them towards the same national goal: to protect Portugal from severe rural fires'*, embodied by the commitment to design a new approach to rural fires, hereafter refer as Wildland Fires.

As with any strategy for change and transformation, the process must be resilient and sustainable, making the engagement of all stakeholders in planning and communicating this integrated vision for change crucial. This was reflected in a significant effort to coordinate all stakeholders, at both the planning and monitoring level and the operational level, during the fire campaign.

At the same time, because recruitment is ongoing, as is the establishment of physical facilities, implementing the Activity Plan has proved challenging. However, key measures to achieve both AGIF and the SGIFR's (Integrated wildland fire management system) missions were implemented.

To achieve its mission, several strategic and operational goals were set in the 2019 Action Plan, which are largely represented in the Evaluation and Accountability Framework (QUAR).



Each of these strategic goals (SG) includes operational goals (OG) geared towards three types of outcomes: Effectiveness, Efficiency and Quality.

QUAR 2019 – STRATEGIC GOALS (SG) AND OPERATIONAL GOALS (OG)

SG1 - Effectiveness

OG1.1. Organise, coordinate and support strategic decision-making linked to the Integrated Rural Fire Management System (SGIFR)

OG1.3. Provide specialised support to operations

OG2.1. Implement strategic planning

OG2.3. Establish the SGIFR Agent Qualification Programme

SG2 - Efficiency

OG1.4. Promote the implementation of interoperable systems

OG3.1. Assessment for continuous improvement

SG3 - Capacity

OG1.2. Establish AGIF

OG1.5. Promote integrated communication

In this regard, of note are the main outcomes of each of the strategic goals set under the action plan.

Define the vision for the Integrated Wildland Fire Management System (SGIFR) - 'Protect Portugal against severe rural fires'

Define the strategic guidelines and main responsibilities of each of the SGIFR entities

Implement decision support mechanisms:

- Coordinate/arrange regular SGIFR monitoring meetings
- Issue opinions on policies and organisation of the SGIFR, on SGIFR meetings and when relevant to inform decisions

Integrated communication

- Develop, implement and coordinate the 'Portugal Chama' campaign
- Evaluate the 2018 awareness campaigns
- Coordinate the implementation of the SOS Environment helpline (808 200 520) to answer questions about 1) vegetation management, the Safe Village, Safe People programme, 2) waste burning and extensive burns, and for 3) complaints on environmental issues.

Draft the National Integrated Wildland Fire Management Plan

- Strategic document
- Process chain

- Action programme – co-developed with the key public entities

Define the SGIFR strategic guidelines and priority measures

- Integrated planning and social, institutional and political engagement
- Integrated risk communication
- Specialised decision support
- Evaluation and continuous improvement
- Qualification of SGIFR agents

Qualification Programme

- Map the priority skills profiles of SGIFR agents
- Coordinate/create working groups for the development of benchmark vocational training (ANQEP)
- Kick-off the methodology for designing higher education SGIFR study plans (A3ES)

Coordinate/structure the international experts exchange programme

Identify the need for a natural resource governance framework and small-scale biomass fuelled power plants

Risk Governance and fire risk operation management

- Survey of critical points in each NUT III
- Create working groups (CIMs/ICNF/AGIF/GNR)
 - Reducing ignitions
 - Fuel management
 - Anticipating complex events
- Define AGIF's participation in Operation suppression system (DECIR 2019)
 - Participate in the decision support unit
 - Readiness to act in complex scenarios

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